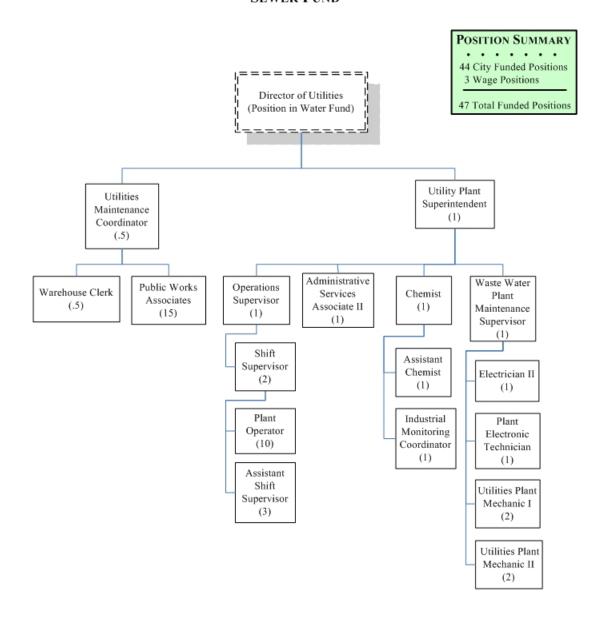




PUBLIC WORKS – UTILITIES DIVISION SEWER FUND

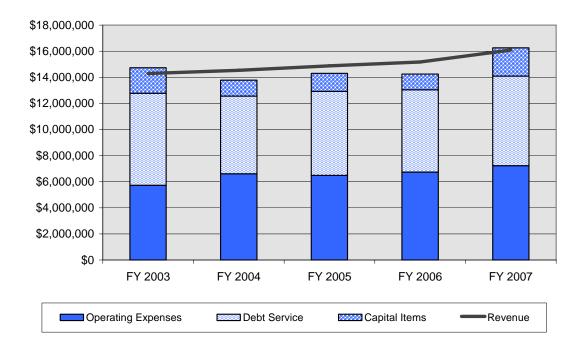




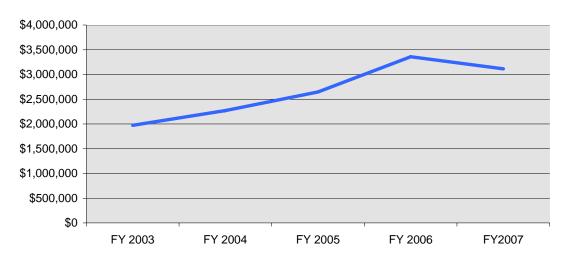
Sewer Fund Description

The Public Works Department Utilities Division operates a regional wastewater treatment plant that can treat up to 22 million gallons a day of domestic and industrial wastewater. Wastewater is treated to Federal and State water quality standards before being discharged into the James River. Wastewater service is provided to approximately 80% of the citizens and businesses in Lynchburg. Service is also provided to parts of Amherst, Bedford and Campbell Counties under the terms of the 1974 Regional Institutional Wastewater Treatment Agreement. Under this agreement, the counties share in 20% of the operating and capital expenses of the wastewater treatment plant. The Utilities Division also cleans, monitors and repairs the wastewater collection system, including an extensive network of sanitary and combined sanitary/storm drains. The City built its original combined sewer system at the turn of the century and is now renovating it to meet new federal and state standards.

Revenues & Expenses



Ending Unrestricted Cash





Sewer Fund Debt Coverage

	Actual FY 2005	Adopted FY 2006	Revised Estimate FY 2006	Department Requested FY 2007	Manager's Proposed FY 2007
DEBT COVERAGE					
Revenues:					
Charges for Services	\$ 13,135,312	\$ 13,277,804	\$ 13,262,922	\$ 13,659,408	\$ 13,659,408
Sewer Contracts	2,060,325	1,798,083	2,026,254	2,080,053	2,080,053
Interest & Other	162,377	98,500	176,688	351,952	351,952
TOTAL	\$ 15,358,014	\$ 15,174,387	\$ 15,465,864	\$ 16,091,413	\$ 16,091,413
Expenses:					
WWTP	\$ 3,946,096	\$ 4,113,731	\$ 4,206,534	\$ 4,386,135	\$ 4,386,135
Collection system maintenance	1,520,426	1,445,975	1,552,253	1,627,190	1,627,190
Non-Departmental	602,916	875,260	870,702	914,477	914,477
Major Sewer line cleaning	15,785	200,000	350,000	200,000	200,000
Projects costs charged to operations	 33,925	100,000	150,000	100,000	100,000
TOTAL	\$ 6,119,148	\$ 6,734,966	\$ 7,129,489	\$ 7,227,802	\$ 7,227,802
Operating Income	\$ 9,238,866	\$ 8,439,421	\$ 8,336,375	\$ 8,863,611	\$ 8,863,611
Debt Service	\$ 6,205,126	\$ 6,317,613	\$ 6,304,655	\$ 6,870,442	\$ 6,870,442
Net Revenue	\$ 3,033,740	\$ 2,121,808	\$ 2,031,720	\$ 1,993,168	\$ 1,993,168
Debt Coverage ratio Target	1.20	1.20	1.20	1.20	1.20
Debt Coverage ratio	1.49	1.34	1.32	1.29	1.29



Sewer Fund Sources and Uses of Cash

	Actual FY 2005	Adopted FY 2006	Revised Estimate FY 2006	Department Requested FY 2007	Manager's Proposed FY 2007
SOURCES AND USES OF CASH					
Sources of Cash:					
Beginning cash balance	\$ 6,508,157	\$ 4,868,349	\$ 6,909,395	\$ 10,448,399	\$ 10,448,399
Net Revenue	3,033,740	2,121,808	2,031,720	1,993,168	1,993,168
Proceeds from bond anticipation note	-	-	6,500,000	-	-
G.O. Bond proceeds	-	2,200,000	-	-	-
VRLF loan drawdowns	2,654,072	6,700,000	5,951,185	9,422,652	9,422,652
LOC borrowings	-	-	-	-	-
Proceeds from other organizations	23,255	-	14,000	-	-
Federal and State capital grants	3,889,161	903,800	1,877,228	1,500,000	1,500,000
TOTAL	16,108,385	16,793,957	23,283,528	23,364,219	23,364,219
Uses of Cash Capital purchases Repayment of line of credit Transfers to other funds Change in working capital items TOTAL	9,717,359 - 164,394 (682,764) 9,198,989	11,770,992 - 44,394 212,160 12,027,546	12,696,104 	17,518,933 - 452,000 51,000 18,021,933	17,518,933 452,000 51,000 18,021,933
Ending cash	6,909,396	4,766,411	10,448,399	5,342,286	5,342,286
Cash Restricted for Capital Projects	(2,573,028)	(1,409,264)	(7,115,906)	(2,229,625)	(2,229,625)
Ending Unrestricted Cash	\$4,336,368	\$3,357,147	\$3,332,493	\$3,112,661	\$3,112,661
Operating expenses and debt service	12,324,273	13,052,579	13,434,144	14,098,244	14,098,244
Unrestricted cash target as a % of operating expenses and debt service	25%	25%	25%	23%	23%
Unrestricted cash as a % of operating expenses and debt service	35%	26%	25%	22%	22%

This Statement of Sources and Uses of Cash has been added to the Budget in order to more closely align the budget presentation to the requirements of GASB 34 and provide additional information concerning the cash flows in the operating and capital funds.



DESCRIPTION OF A DAY	Actual FY 2005	Adopted FY 2006	Revised Estimate FY 2006	Department Requested FY 2007	Manager's Proposed FY 2007
REVENUE SUMMARY					
Charges for Services:					
Retail Volume Charges	\$ 11,693,859	\$ 11,960,000	\$ 11,950,000	\$ 12,303,720 \$	12,303,720
Meter Charges	388,725	406,000	400,000	400,000	400,000
Septic Hauler Charges	323,890	260,000	320,000	325,000	325,000
Sewer backwash charge	110,000	112,600	112,600	112,600	112,600
Leatchate Treatment	55,167	56,822	56,822	56,822	56,822
Industrial pre-treatment	6,050	6,666	3,500	6,000	6,000
Industrial Surcharges	164,931	103,000	100,000	103,000	103,000
Industrial Monitoring Charges	30,905	51,500	35,000	36,050	36,050
Availability Fees	104,704	150,000	125,000	150,000	150,000
Connection Charges	147,685	131,216	130,000	131,216	131,216
Sewer cost plus	31,606	40,000	30,000	35,000	35,000
All Others	77,790	-	-	-	-
TOTAL	\$ 13,135,312	\$ 13,277,804	\$ 13,262,922	\$ 13,659,408 \$	13,659,408
Sewer Contracts	214.114	206 200	204.500	206.255	206.255
Amherst	314,114	296,390	284,590	286,355	286,355
Bedford	282,671	274,289	292,890	290,334	290,334
Campbell	183,770	155,894	173,774	177,364	177,364
Industrial	1,279,770	1,071,510	1,275,000	1,326,000	1,326,000
TOTAL	\$ 2,060,325	\$ 1,798,083	\$ 2,026,254	\$ 2,080,053 \$	2,080,053
Interest & Other:					
Interest	118,720	60,000	138,188	313,452	313,452
State Highway Maintenance	38,500	38,500	38,500	38,500	38,500
All Other	5,157	0	0	0	
TOTAL	\$ 162,377	\$ 98,500	\$ 176,688	\$ 351,952 \$	351,952
TOTAL REVENUES	\$15,358,014	\$15,174,387	\$15,465,864	\$16,091,413	\$16,091,413



		Actual FY 2005		Adopted FY 2006		Revised Estimate FY 2006		Department Requested FY 2007		Manager's Proposed FY 2007
EXPENSE SUMMARY										
Departmental:										
Personal Services	\$	1,359,775	\$	1,423,175	\$	1,416,714	\$	1,458,116	\$	1,458,116
Fringe benefits		480,945		521,173		504,402		577,672		577,672
Supplies & Materials		453,577		433,900		487,656		475,400		475,400
Sludge disposal - landfill		633,399		625,000		744,000		700,000		700,000
Chemicals		294,585		250,000		342,000		471,000		471,000
Gasoline / fuel		41,092		45,200		63,500		59,097		59,097
Internal service charges		56,775		71,888		76,356		74,025		74,025
Rentals & leases		4,974		6,500		8,400		6,500		6,500
Communication charges		6,945		8,700		7,800		8,700		8,700
Utilities		439,428		460,000		467,700		470,000		470,000
Building & grounds		21,564		10,300		14,500		10,300		10,300
Contractual Services (a)		533,061		545,000		555,715		611,894		611,894
Training & meetings		11,983		17,200		18,000		17,200		17,200
Indirect Costs		962,275		962,275		873,249		873,250		873,250
Self - Insurance		150,961		161,595		161,595		182,371		182,371
Misc.		15,183		17,800		17,200		17,800		17,800
TOTAL	\$	5,466,522	\$	5,559,706	\$	5,758,787	\$	6,013,325	\$	6,013,325
Non-Departmental:										
Water Fund Payments		510,000		600,000		600,000		600,000		600,000
Retirees health insurance		53,354		71,260		76,260		93,820		93,820
Financial audit		25,080		25,000		34,815		20,657		20,657
Est. uncollectable accounts		2,603		60,000		60,000		60,000		60,000
Legal & professional		11,879		50,000		50,000		50,000		50,000
Compensation Plan Adjustment		-		54,000		49,627		90,000		90,000
IT Systems		_		34,000		49,027		-		90,000
All Other		-		15,000		-		_		-
TOTAL	\$	602,916	\$	875,260	\$	870,702	\$	914,477	\$	914,477
TOTAL	<u> </u>	002,910	φ	873,200	φ	870,702	φ	714,477	φ	714,477
Major sewer line cleaning (JRI)	\$	15,785	\$	200,000	\$	350,000	\$	200,000	\$	200,000
Capital Purchases and Transfers:										
Transfer to Sewer Capital Fund	\$	1,000,000	\$	1 100 000	\$	2,900,000	\$	1,700,000	\$	1,700,000
Transfer to Gen Franchise Tax	Ψ	44,394	Ψ	1,100,000	Ψ	89,025	Ψ	1,700,000	Ψ	1,700,000
Transfer to City Fleet Fund		120,000		_		07,023		452,000		452,000
Transfer to General Fund		120,000		_		_		432,000		432,000
Capital purchases		184,550		55,000		10,569		10,000		10,000
TOTAL	\$	1,348,944	\$	1,155,000	\$	2,999,594	\$	2,162,000	\$	2,162,000
Debt Service:										
Dent del vice.	\$	6,205,126	\$	6,317,613	\$	6,304,655	\$	6,870,442	\$	6,870,442
TOTAL EXPENSES		\$13,639,293		\$14,107,579		\$16,283,738		\$16,160,244		\$16,160,244



Public Works Utilities Division Collection System Maintenance. Provides installation, maintenance, cleaning and repair of sanitary sewer lines and sewer services as well as monitoring of overflow points. Performs line inspections using TV cameras. Provides vermin control. Manages storm water and maintains retention pond grounds. Maintenance of storm and sanitary sewer lines provides flood and pollution control, thus promoting the welfare and health of the public. Services are federally mandated by the Clean Water Act. Oversight is provided by the Department of Environmental Quality.

	Actual FY 2005	Adopted FY 2006	Revised Estimate FY 2006	Department Requested FY 2007	Manager's Proposed FY 2007
EXPENSE SUMMARY					
City Funded Full-Time	16	16	16	16	16
Total FTE	16	16	16	16	16
BUDGET SUMMARY					
Personal services	\$419,066	\$458,978	\$440,916	\$465,779	\$465,779
Fringe benefits	157,223	174,980	158,226	193,804	193,804
Supplies & materials	157,643	140,000	174,000	170,000	170,000
Gasoline / fuel	33,693	36,673	50,100	47,853	47,853
Internal service charges	46,282	61,273	64,578	63,281	63,281
Rentals & leases	847	1,500	1,900	1,500	1,500
Communication charges	1,800	2,800	2,000	2,800	2,800
Buildings & grounds	0	300	500	300	300
Contractual services	33,168	70,000	54,073	66,723	66,723
Training & meetings	4,935	5,700	5,700	5,700	5,700
Indirect Costs	569,316	392,959	499,548	499,548	499,548
Self - Insurance	96,453	100,512	100,512	109,602	109,602
Misc.	0	300	200	300	300
TOTAL	\$1,520,426	\$1,445,975	\$1,552,253	\$1,627,190	\$1,627,190

nterprise Fund Sewer Fund

Sewer Fund - Collection System Maintenance Budget Description

The Department Requested FY 2007 Public Works Utilities Division Sewer Fund – Collection System Maintenance budget of \$1,627,190 represents a 12.5% increase of \$181,215 as compared to the Adopted FY 2006 budget of \$1,445,975.

Significant changes introduced in the Department Requested FY 2007 budget include:

- \$25,625 increase in Salaries and Employee Benefits reflecting FY 2006 compensation adjustments, increased insurance premiums and the end of the life insurance premium holiday.
- \$30,000 increase in Supplies and Materials reflecting additional storm system maintenance.
- \$11,180 increase in Gasoline/Fuel reflecting the rising cost of fuel.
- \$106,589 increase in Indirect Costs based upon the Maximus Indirect Cost Allocation Plan.

All major items requested were proposed by the City Manager for funding.

Sewer Fund - Collection System Maintenance Performance Measures

Goal 1:

Protect the environment and promote the general health and welfare of the citizens of Lynchburg while maintaining a high level of customer satisfaction.

Objective:

Provide pollution and flood control through the maintenance of the sanitary and storm sewer systems.

Performance Measure:	Projected FY 2005	Actual FY 2005	Target FY 2006	Target FY 2007
Number of dry weather sanitary sewer overflows	26	24	24	22
Linear feet of sewer line televised	200,000	243,937	225,000	240,000
Linear feet of sewer line cleaned	150,000	199,480	175,000	190,000

Goal 2:

Adequately operate and maintain the City's wastewater collection system and storm drain system.

Objective

Perform all necessary repairs, replacement, and preventative maintenance for the wastewater collection and storm drainage systems.

Performance Measure:	Projected FY 2005	Actual FY 2005	Target FY 2006	Target FY 2007
Number of sanitary sewer repairs	20	127	25	75
Number of storm drain inlets cleaned and repaired	5,500	8,462	6,000	7,500
Number of new sewer services installed	80	97	100	100



Public Works Utilities Division Wastewater Treatment Plant. Performs secondary treatment for an average of 12 million gallons per day (with peaks up to 28 MGD) of domestic and industrial wastewater. Amherst, Bedford, and Campbell Counties partner with the City in this cooperative endeavor. Rock Tenn wastewater is pretreated, which includes grit removal, screening, and clarification on the plant site and then combined with the domestic wastewater. The combined wastes receive primary settling, aeration, secondary settling, and disinfection before the effluent is discharged into the James River. Sludge produced from the treatment process is dewatered and landfilled. The plant operates continually. Wastewater is treated to meet national environmental stream standards and to promote the general health and welfare of residents of the region. The services provided are federally mandated by the Clean Water Act. Oversight is provided by the Department of Environmental Quality.

	Actual FY 2005	Adopted FY 2006	Revised Estimate FY 2006	Department Requested FY 2007	Manager's Proposed FY 2007
EXPENSE SUMMARY					
City Funded Full-Time	28	28	28	28	28
City Funded Seasonal Wage	3	3	3	3	3
Total FTE	31	31	31	31	31
BUDGET SUMMARY					
Personal services	\$940,709	\$964,197	\$975,798	\$992,337	\$992,337
Fringe benefits	323,722	346,193	346,176	383,868	383,868
Supplies & materials	295,934	293,900	313,656	305,400	305,400
Sludge disposal - landfill	633,399	625,000	744,000	700,000	700,000
Chemicals	294,585	250,000	342,000	471,000	471,000
Gasoline / fuel	7,399	8,527	13,400	11,244	11,244
Internal service charges	10,493	10,615	11,778	10,744	10,744
Rentals & leases	4,127	5,000	6,500	5,000	5,000
Communication charges	5,145	5,900	5,800	5,900	5,900
Utilities	439,428	460,000	467,700	470,000	470,000
Buildings & grounds	21,564	10,000	14,000	10,000	10,000
Contractual services	499,893	475,000	501,642	545,171	545,171
Training & meetings	7,048	11,500	12,300	11,500	11,500
Indirect Costs	392,959	569,316	373,701	373,702	373,702
Self - Insurance	54,508	61,083	61,083	72,769	72,769
Misc.	15,183	17,500	17,000	17,500	17,500
TOTAL	\$3,946,096	\$4,113,731	\$4,206,534	\$4,386,135	\$4,386,135

Sewer Fund - Wastewater Treatment Budget Description

The Department Requested FY 2007 Public Works Utilities Division Sewer Fund – Wastewater Treatment budget of \$4,386,135 represents a 6.62% increase of \$272,404 as compared to the Adopted FY 2006 budget of \$4,113,731.

Significant changes introduced in the Department Requested FY 2007 budget include:

- \$65,815 increase in Salaries and Employee Benefits reflecting FY 2006 compensation adjustments, increased insurance premiums, the end of the life insurance premium holiday as well as the reclassification of one position, and an increase in the wage money for grounds and building maintenance
- \$75,000 increase in Sludge Disposal/Landfill reflecting additional sludge hauling.
- \$221,000 increase in Chemicals due to significant supplier costs increases, the conversion from chlorine to sodium hypochlorite and an increase in sludge volume.
- \$10,000 increase in Utilities due to the rising cost of natural gas.
- \$195,614 decrease in indirect costs based upon the Maximus Indirect Cost Allocation Plan.
- \$11,686 increase in self insurance costs.

All major items requested were proposed by the City Manager for funding.



Sewer Fund - Wastewater Treatment Performance Measures

Goal 1:

Protect the environment and promote general health and welfare.

Objective:

Treat wastewater from the City of Lynchburg, Amherst, Bedford, and Campbell Counties to meet or exceed all state and federal regulatory requirements.

Performance Measure:	Projected FY 2005	Actual FY 2005	Target FY 2006	Target FY 2007
Average volume of wastewater treated per day (million gallons per day)	13.5	12.65	13.1	13.2
Number of Discharge Monitoring Report violations per year	0	0	0	0
Percent of Satisfactory ratings on Department of Environmental Quality Technical and Laboratory Inspection Reports	100	100%	100	100%

Goal 2:

Operate the Wastewater Treatment Plant in a cost effective and efficient manner.

Objective:

Treat wastewater in a technically sound and efficiently operated Regional Wastewater Treatment Plant on an uninterrupted basis.

Performance Measure:	Projected FY 2005	Actual FY 2005	Target FY 2006	Target FY 2007
Chemical cost per million gallons treated	\$70	\$69.85	\$72	\$72
Overall treatment cost per million gallons treated	\$850	\$854.84	\$830	\$850
Percent of sludge disposed of in the City's landfill	88%	91.8%	90%	90%